



## SIG 10 - PO - Project Organizing

We invite you to submit your research to explore the theme of *The Business of Now: the future starts here* for the EURAM 20<sup>th</sup> Conference.

We look forward to receiving your submissions.

### ST10\_01 Multi-level Perspective on Major and Megaprojects

#### Proponents:

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#### Short description:

Major projects are often complex endeavors, having many different structural arrangements and linkages with organizations and their wider institutional environments. Even though research in project management has addressed the embeddedness of projects within their context, we need to understand the specificities of major and megaprojects' institutional and organizational contexts, how actors collaborate, coordinate and innovate in these temporary yet long-lasting, transformative and evolutive environments. This proposal raises the importance to understand the multi-levelness of major projects; the interfaces between projects, organisations and institutional levels; the governance issues and the coordination of the people involved across these levels.

#### Long description:

Major projects are important in our society, as they shape our built environment, infrastructures, energy needs and transportation systems, they need to be carefully designed, governed and managed. Major projects are often complex endeavors, having many different structural arrangements and linkages with organizations and their wider institutional environments. Even though research in project management has addressed the embeddedness of projects within their context, we need to understand the specificities of major and megaprojects' institutional and organizational contexts, how actors collaborate, coordinate and innovate in these temporary yet transformative and evolutive environments. This proposal raises the importance to understand the multi-levelness of major projects; the interfaces between projects, organisations and institutional levels; the governance issues and the coordination of the people involved across these levels.

Due to complexity, such projects generally entail high needs for adaptation and cross-disciplinary knowledge exchange. Difficulties often arise when working in inter-organizational contexts where participants have to comply with formal contractual requirements, attitudes, regulatory contexts, time constraints, limiting innovation and collaboration. Thus, these projects bring with them major managerial challenges related to establishing relevant governance within the organizations and across the project actors and stakeholders, among others. The proposed track is therefore looking



at topics that will cover the multi-level analytical perspective going from the individual, project, organizational, institutional and societal levels, for example. Suggested topics related to the study of major and megaprojects might include:

- Institutional and organizational influences;
- Multi-level analysis of governance;
- Business and delivery models;
- Inter-organizational and social alignments;
- Collaboration and coordination;
- Novel research approaches;
- Sustainability, Social Responsibility and Social Value;
- Risk Management;
- Organizational Design;
- Tensions, controversies and paradoxes.

**Keywords:**

Major and Megaprojects  
Multi-level perspective  
Complexity

**UN Sustainable Development Goals (SDG):**

Goal 8: Decent work and economic growth, Goal 9: Industry, Innovation, and Infrastructure, Goal 11: Sustainable cities and communities.

**Publication Outlet:**

International Journal of Managing Projects in Business  
International Journal of Project Management  
Project Management Journal

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**AUTHORS GUIDELINES**

<http://www.euramonline.org/submissions-guidelines-2020/authors-chairs-dicussants-guidelines.html>